

School District #75 (Mission) Special Committee of the Whole Meeting Agenda

May 31, 2022, 3:30 pm

Zoom Meeting

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Pages

1. CALL TO ORDER

The Board Chair will acknowledge that this meeting is being held on Traditional *Territory*.

- 2. ADOPTION OF AGENDA
- 3. DELEGATIONS/PRESENTATIONS
- 4. CURRICULUM
- 5. UNFINISHED BUSINESS
 - 5.1. 2022-2023 Budget Update Discussion 1 6
- 6. STAFF REPORTS
- 7. NEW BUSINESS
- 8. MINUTES OF PREVIOUS MEETINGS
 - 8.1. Special Committee of the Whole RE: 2022-23 Budget Action 7 11 Minutes, May 10, 2022
- 9. INFORMATION ITEMS
- 10. ADJOURNMENT



ITEM 5.1 Discussion

File No.

TO:Committee of the WholeFROM:C. Becker, Secretary-Treasurer and D. Welsh, Director of FinanceSUBJECT:2022-23 Budget Update

- 1. **Summary:** Attached are supporting reports and summaries related to the draft 2022 / 2023 preliminary budget, for review and discussion. Additional details and reports will be compiled, as required, as staff continue to pull the budget information and public report together.
- 2. Background:
- 3. Options:
- 4. Analysis and Impact:
 - a. Strategic Plan Alignment
 - b. Q'pethet Ye Tel:exw, Gathering to Understand: A Framework for Creating a Culture of Equity
 - c. Funding Guidelines, Costing, & Budget Impact
 - d. Policy, Legislation, Regulation
 - e. Organizational Capacity
 - f. Risks
 - i. Organizational
 - ii. Reputational
 - iii. Strategic
 - g. Benefits
 - i. Organizational
 - ii. Reputational
 - iii. Strategic
- 5. Public Participation:
- 6. Implementation:
- 7. Attachments:
 - a. Prioritized Needs List
 - b. Operating Budget Draft (prioritized needs included for illustration)
 - c. Reserves Summary (prioritized needs included for illustration)
 - d. Summary Indigenous Education
 - e. Summary International Education

22/23 Preliminary Budget **Summary of Additional Needs Analysis** June 30, 2023



Additional Needs Identified - Prioritized for 2022/2023 Budget	ľ	mount	Budget
One Time Additional Needs			
Riverside ITA program equipment ³		70,000	Local Capita
Student Services - Psychologist - Summer assessments (.1 FTE)		11,500	Support Sta
Transportation - Exhaust venting system		10,000	Local Capita
SUB-TOTAL ADDITIONAL ONE-TIME NEEDS IDENTIFIED		91,500	
Recurring Additional Needs			
Increase Admin Time - Elementary schools		210,000	Teachers
TTOC on contracts - 4 positions - additional cost		200,000	Substitutes
New VP position - Cherry Hill / West Heights		145,000	PVP
Schools - Literacy Mentor Teacher		105,000	Teachers
Student Services - Speech Language Pathologist (.6 FTE)		69,000	Support Sta
MSS - YCW		65,000	EA
Schools - Additional EA/YCW supports		50,000	EA
Student Services - EA Mentoring - Special Ed teacher (.4 FTE)		42,000	Teachers
HPMS - Leadership blocks		30,000	Teachers
Student Services - Physical Therapist (.2 FTE)		21,000	Teachers
Transportation - Secretary - Increase to 1 FTE (from .7 FTE)		20,000	Support Sta
MSS - Increase Kitchen Assistant time (1 hr/day)		7,500	Support Sta
SUB-TOTAL ADDITIONAL RECURRING NEEDS IDENTIFIED			Support Sta
Recommendation - 2022/2023 Preliminary Budget		964,500 1,056,000	
Additional Needs Identified - Prioritized for Amended Budget /			
September Surplus Allocation			
September Surplus Allocation One Time Additional Needs - Delayed - Consider with 21/22	Surpl	us Allocati	on
	Surpl	us Allocati 600,000	on Local Capita
One Time Additional Needs - Delayed - Consider with 21/22	Surpl		
Dne Time Additional Needs - Delayed - Consider with 21/22 Dust collector system - Ferndale ²	Surpl	600,000	Local Capita Schools
Dne Time Additional Needs - Delayed - Consider with 21/22 Dust collector system - Ferndale ² Schools - Increase school resources budget	Surpl	600,000 125,000	Local Capita Schools Local Capita
Dne Time Additional Needs - Delayed - Consider with 21/22 Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹	Surpl	600,000 125,000 100,000	Local Capita Schools Local Capita Local Capita
Due Time Additional Needs - Delayed - Consider with 21/22 Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹ Transportation - SWSW Van	Surpl	600,000 125,000 100,000 100,000	Local Capita Schools Local Capita Local Capita Local Capita
Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹ Transportation - SWSW Van Riverside expansion	Surpl	600,000 125,000 100,000 100,000 100,000	Local Capita Schools Local Capita Local Capita Local Capita Support Sta
Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹ Transportation - SWSW Van Riverside expansion IT - Business Analyst	Surpl	600,000 125,000 100,000 100,000 100,000 90,000	Local Capita Schools Local Capita Local Capita Local Capita Support Sta
Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹ Transportation - SWSW Van Riverside expansion IT - Business Analyst Transportation - Bus predictive stop arm cameras ⁵ Summit - Increase teaching time Gr 8/9 (.2 FTE)	Surpl	600,000 125,000 100,000 100,000 90,000 25,000 22,000	Local Capita Schools Local Capita Local Capita Local Capita Support Sta Local Capita Teachers
Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹ Transportation - SWSW Van Riverside expansion IT - Business Analyst Transportation - Bus predictive stop arm cameras ⁵	Surpl	600,000 125,000 100,000 100,000 90,000 25,000	Local Capita Schools Local Capita Local Capita Local Capita Support Sta Local Capita
Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹ Transportation - SWSW Van Riverside expansion IT - Business Analyst Transportation - Bus predictive stop arm cameras ⁵ Summit - Increase teaching time Gr 8/9 (.2 FTE) Student Services - Settlement worker/navigator		600,000 125,000 100,000 100,000 90,000 25,000 22,000 50,000	Local Capita Schools Local Capita Local Capita Local Capita Support Sta Local Capita Teachers
Dust collector system - Ferndale ² Schools - Increase school resources budget Transportation - Special education bus ¹ Transportation - SWSW Van Riverside expansion IT - Business Analyst Transportation - Bus predictive stop arm cameras ⁵ Summit - Increase teaching time Gr 8/9 (.2 FTE) Student Services - Settlement worker/navigator		600,000 125,000 100,000 100,000 90,000 25,000 22,000 50,000 1,212,000	Local Capita Schools Local Capita Local Capita Local Capita Support Sta Local Capita Teachers Support Sta
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1. Potential funding opportunities through Ministry capital program to be investigated

2. Ferndale upgrade will allow for facilities move from Riverside
3. Plumbing equipment (\$30K), Auto hoist (\$13K), Carpentry equipment (\$27K)

4. Expand programming to offer more variety

5. \$5,000 per bus, 5 per year

Mission Public Schools 22/23 Preliminary Budget June 30, 2023							
	2022/23	2021/22	\$	%	2020/21	2022/23 P \$	%
	Preliminary	Amended	Change	Change	Actuals	Change	Change
OPERATING REVENUE							
Grants	co 202 220	67 004 000	4 240 007	4 700/	62 222 400	5 0 6 0 0 4 0	0 4 40/
Ministry of Education - Operating Grants	69,202,320	67,991,333	1,210,987	1.78%	63,232,408	5,969,912	9.44%
Other Ministry of Education Grants Provincial Grants - Other	810,177	811,510	(1,333)	-0.16%	2,659,766	(1,849,589)	-69.54%
Total Grants	<u>306,065</u> 70,318,562	320,282 69,123,125	(14,217) 1,195,437	-4.44% 1.73%	<u>362,317</u> 66,254,491	(56,252) 4,064,071	-15.53% 6.13%
Tuition Other Revenue	2,538,000 205,290	2,175,000 203,957	363,000	16.69% 0.65%	1,398,001 312,557	1,139,999 (107,267)	81.54% -34.32%
Rental Revenue	203,290 213,590	203,937 209,610	1,333 3,980	0.83% 1.90%	216,660	(107,287) (3,070)	-34.32%
Investment Income	100,000	80,000	20,000	25.00%	82,813	(3,070) 17,187	20.75%
		-	-			-	
TOTAL OPERATING REVENUE	73,375,442	71,791,692	1,583,750	2.21%	68,264,522	5,110,920	7.49%
OPERATING EXPENSE							
Salaries							
Teachers	29,192,624	28,349,424	843,200	2.97%	27,220,109	1,972,515	7.25%
Principals and Vice-Principals	4,770,188	4,568,988	201,200	4.40%	4,155,650	614,538	14.79%
Education Assistants	6,965,500	6,789,700	175,800	2.59%	5,901,883	1,063,617	18.02%
Support Staff	8,104,240	7,894,340	209,900	2.66%	7,393,348	710,892	9.62%
Other Professionals	2,319,082	2,068,838	250,244	12.10%	1,985,319	333,763	16.81%
Substitutes	3,225,000	2,800,000	425,000	15.18%	2,037,420	1,187,580	58.29%
Total Salaries	54,576,633	52,471,290	2,105,344	4.01%	48,693,729	5,882,904	12.08%
Employee Benefits	12,837,760	12,238,731	599,029	4.89%	11,344,788	1,492,972	13.16%
Total Salaries and Benefits	67,414,393	64,710,021	2,704,373	4.18%	60,038,517	7,375,876	12.29%
Services and Supplies							
Services	2,294,561	2,202,661	91,900	4.17%	1,722,823	571,738	33.19%
Student Transportation	19,000	19,000	-	0.00%	11,913	7,087	59.49%
Professional Development and Travel	633,398	740,198	(106,800)	-14.43%	280,262	353,136	126.00%
Rentals & Leases	11,500	158,449	(146,949)	-92.74%	244,607	(233,107)	-95.30%
Dues & Fees	89,100	89,100	-	0.00%	80,003	9,097	11.37%
Insurance	165,000	160,000	5,000	3.13%	147,277	17,723	12.03%
Supplies	2,333,747	2,819,936	(486,189)	-17.24%	2,076,046	257,701	12.41%
Utilities	1,397,001	1,326,001	71,000	5.35%	1,211,492	185,509	15.31%
Total Services and Supplies	6,943,306	7,515,344	(572,038)	-7.61%	5,774,423	1,168,883	20.24%
Total Operating Fund Expenses	74,357,699	72,225,365	2,132,334	2.95%	65,812,940	8,544,759	12.98%
OPERATING SURPLUS (DEFICIT)	(982,257)	(433,673)	(548,584)		2,451,582	(3,433,839)	-140.07%
Allocation to (from) Local Capital	612,830	1,025,672	(412,842)		547,251	65,579	11.98%
TOTAL OPERATING SURPLUS (DEFICIT)	(1,595,087)	(1,459,345)	(135,742)		1,904,331	(3,499,418)	-183.76%
Allocation of Surplus	1,595,087	1,459,345	135,742		-	1,595,087	
Operating Surplus/(Deficit)	(0)	(0)	(0)		1,904,331	(1,904,331)	-100.00%
	(0)	(0)	(0)		±,507,001	(_,,	
Unrestricted operating surplus available Restricted operating surplus	1,698,716 475,000						



Reconciliation of Reserves

		Proj			
	30-Jun-22	Add	Use	30-Jun-23	
Restricted operating surplus:					
Internally restricted - Schools	350,000			350,000	
Internally restricted - Indigenous Ed	375,000		(250,000)	125,000	
Total restricted operating surplus	725,000	-	(250,000)	475,000	
Unrestricted operating surplus (contingency)	3,043,803		(1,345,087)	1,698,716	2.32% of Operating Revenue
Total operating surplus	3,768,803	-	(1,595,087)	2,173,716	Contingency Fund Targets:
					1% of Operating Rev 733,754
Restricted local capital reserve					2% of Operating Rev 1,467,509
Planned projects	1,400,000	612,830	(842,830)	1,170,000	5% of Operating Rev 3,668,772
Total local capital surplus	1,400,000	612,830	(842,830)	1,170,000	
Total Reserve Accounts Available	\$ 5,168,803 \$	612,830	\$ (2,437,917)	\$ 3,343,716	



Indigenous Education 22/23 Preliminary Budget

Description	22/23 Preliminary Budget
Salary - Teacher	371,100
, Salary - ILW/EA	955,300
Salary - Clerical	35,900
Benefits - Teacher	87,580
Benefits - ILW/EA	253,200
Benefits - Clerical	9,500
Telephone	20,000
Photocopying	2,600
Contract services	74,298
Field trips	12,000
Mileage	12,000
Meetings and conferences	6,500
Staff development	6,500
Scholarships	6,000
Supplies	141,228
Libary resources	5,000
Contingency	4,094
	2,002,800

Reconciliation to sources of Funding

Grant	1,752,800
Prior year carry-over	250,000
	2,002,800



International Program 2022 / 2023 Preliminary Budget

	2019/20		2020/21		2021/22 Amended		2022/23 Preliminary	
Revenue	students	۰	students	ć	students	÷	students	ć
<u>Revenue</u> Tuition & Medical Fees	ਸ਼ੋ 137.8	\$ 1,899,307	ਸ਼ੋਂ 68.85	\$ 974,949	ਸ਼ੋਂ 105	\$ 1,500,000	ਸ਼ੋ 130	\$ 1,820,000
Medical Fees	157.0	1,099,307	08.85	574,545	105	130,000	130	143,000
Activity Fees	137.8	48,460	64	19,433	66	125,000	110	125,000
Other Fees	137.8	55,662	64	64,742	70	100,000	130	120,000
		2,003,429	-	1,059,124	-	1,855,000		2,208,000
Less: Agent Commissions	-	(240,501)	-	(103,423)	-	(180,000)		(218,400)
Gross Student Revenue	_	1,762,928		955,702		1,675,000		1,989,600
<u>Expenses</u> <u>Student Expenses</u> Less: Student Medical Fees Less: Student Activity Fees <u>Department Expenses</u>	-	95,653 46,094 141,747	FTE	76,035 12,206 88,241	FTE	130,000 125,000 255,000	ETE	143,000 125,000 268,000
Wages and Benefits	正 4.4	388,549	正 3.9	348,848	正 3.9	359,060	正 3.9	366,933
Travel/Conferences	7.7	56,020	5.5	47,387	5.5	75,000	5.5	100,000
Other Serv/Supp		47,508		39,906		75,000		75,000
	-	492,077	-	436,141	-	509,060	•	541,933
ELL Support	-				•			
(transferred to ELL Program)	-	151,832		74,632		101,440		103,025
School Staffing Support	FTE		FTE		FTE		FTE	
Counsellor (MSS)	0.286	27,100	0.143	14,325	0.000	-	0.000	-
International Blocks	2.145	203,247	0.429	42,946	1.072	111,524		74,360
EA FTE	0.786	43,800	0.786	41,322	0.871	47,000	0.786	43,100
	-	274,147	-	98,594	-	158,524		117,460
Total Expenses	-	1,059,803		697,608		1,024,024		1,030,418
Net International Revenue	=	703,125	-	258,094	:	650,976	:	959,182
Net Revenue per Student		5,103		3,749		6,200		7,378
Ministry Funded per student		7,468		7,560		7,885		7,885
Surplus (shortage) per student		(2,365)		(3,811)		(1,685)		(507)
Additional Classroom Staffing								
MSS		252,296		196,575		298,473		298,473
Middle	_	50,059		41,583		66,764		66,764
		302,355		238,158		365,236		365,236
Net Contribution	_	400,770	.	19,936	:	285,739		593,946



School District #75 (Mission) Special Committee of the Whole Meeting Minutes

May 10, 2022, 3:30 pm Zoom Meeting

Members Present:	Board Chair, Tracy Loffler Vice-Chair, Randy Cairns Trustee, Shelley Carter Trustee, Julia Renkema
Members Absent:	Trustee, Rick McKamey
Staff Present:	Superintendent of Schools, Angus Wilson Secretary-Treasurer, Corien Becker Director of Finance, Derek Welsh Director of Student Services Carolynn Schmor Assistant Superintendent, Karen Alvarez Director or Operations, Dana MacLean District Principal of International Education, Collen Hannah Executive Assistant, Ilona Schmidt (Recorder)
Staff Absent:	District Principal of Indigenous Education, Vivian Searwar
Others Present:	CUPE President, Nansy Gibson, MTU President, Ryan McCarty

1. CALL TO ORDER

The meeting was called to order at 3:30 pm by the Chairperson. The Chair acknowledged that Mission Public Schools is held within the traditional, ancestral, unceded and shared lands of the Stó:lo people, which include Sq'éwlets, Leq'á:mel, Sema:th, Matheqwí and Qwó:ltl'el First Nations.

2. ADOPTION OF AGENDA

MOVED and Seconded THAT the Agenda be adopted as presented. <u>CARRIED</u>

- 3. DELEGATIONS/PRESENTATIONS
- 4. CURRICULUM
- 5. UNFINISHED BUSINESS
- 6. STAFF REPORTS

6.1 2021-2022 Operating Fund Year End Forecast

The Secretary-Treasurer reviewed and summarized the financial forecast information prepared by the Director of Finance. SD75 does not need to draw as much from the Surplus as we anticipated. Staff would like the Board's direction as to where to allocate surplus funds.

Report will be coming to the public board meeting, for formal direction.

6.2 <u>2022/2023 Budget</u>

1 Enrolment: A small shift to Riverside can be seen. Staff have not seen a shift into regular programs as expected. We have lower enrolment for Kindergarten then we projected. Higher numbers may come in September.

2. Staffing: no cross-boundaries have been approved at this time. Increased divisions are observed at the Middle schools. We have also added more divisions to MSS.

3. International: budgeting for 130 students.

4. Grant rates: Our difference is around the \$500,000 until the province reviews the grant rates. We are supporting all employees by paying sick leave. Benefit costs are going up dramatically.

Staff presented the visual graphs.

Questions:

MTU inquired about the projected increase of costs of Benefits. Rates are driving the increase.

Inflation is also putting a big pressure on budgeting.

CUPE inquired about the new sick day legislation and noted the Indigenous Education decrease: on the EA line, we are under budget, but we are over budget on casual EA costs. We expect a reversal next year.

A note was made: It is a bargaining year - when bargaining is resolved, we will go over all of these figures in the amended budget in February.

The Board chair noted that we should be cautious with the use of the Surplus, and that input from MTU and CUPE clarifying needs to be addressed is appreciated.

The Board Vice-chair clarified that setting the contingency % aside is still something we should do.

CUPE shared that BSWs in a lot of elementary schools do not have the time to do all the jobs they are asked to do.

EAs do not get paid for the extra time (they stay to help students as they know it is needed). EAs are paid bell to bell, it feels that every minute is tracked, but many put in extra time. Some have been approved for extra 15 mins, and it takes the pressure off. Some do not ask for extra time to be paid.

MTU's top priority are TTOCs, and MTU feels that qualified applicants are not hired and are turned away.

A comment was made that all the operating fund changes are based on the amended budget. If a position was not filled, it becomes a part of the surplus.

The Secretary-Treasurer would like to hear opinions on the Additional needs on P.13.

A comment was made that more special needs children are coming in, and that a special needs bus may make sense to obtain.

Capital planning: 2 larger buses are being replaced this year, which will give us a spare bus in the end.

MTU inquired about the additional teaching blocks for MSS. Those additional 4 blocks are to allow for flexibility of the timetable. The Assistant Superintendent will confirm, but MSS may be OK.

A question was asked about Riverside and satisfying ITA requirements. We have a list of equipment that needs upgrading. We will use local capital to purchase some of these.

The Director of Finance will provide more details at a later time. The list is coming directly from ITA.

CUPE inquired about MSS YCW labeled as EA. YCW are included in the EA group for rolling up costs (in accounting). Currently, they have 1. Another YCW for Summit etc. With high needs, more support is needed. MSS was down a couple counsellors this year, and this is a way to bring support. Special Ed teacher mentoring EA. Not all teachers/ EAs have the same skill set. It would be beneficial to have a Special Ed teacher or a SLP to support the EAs. 2day/week.

A comment was made about the increased number of students needing support, increased anxiety in general. ITA – meeting standards is extremely important, so the students get their qualifications. Ferndale - WCB item, it is important to have proper technology.

Clarification for "Storefront/Outreach at MSS" - students can pick work up and go elsewhere to work on it.

IT foreman communicated with Microsoft and advised of increased costs of licensing. Teams licenses will go up by \$27,000 next year, \$70,000 the year after, and even higher later. Computer replacement program is falling behind. Good 5-yr plan, some of the computers do not even meet the need being taught. Costs to upgrade technology are increasing rapidly.

A comment was made about the importance of a brand new dust collector for Ferndale, so that the Facilities employees can move there completely. Carpentry facilities need to meet work safe requirements.

Exhaust transportation venting system - Air-care style exhaust for the bus garage has been purchased, will be a specialized installation.

A question was asked about frequency of teacher shortage at Riverside. Not often, as they are small in staffing. There, the issue is specialization of the teachers.

Currently, the biggest issue for SD75 is not enough teachers, and mental health support. We try to support students and staff whichever way we can.

The Director of Finance provided that the Literacy mentor teacher will be added for the next time. Much of the surplus has been built on Covid related issues.

A comment was made that there is a desire to get qualified people, but we cannot seem to find enough. Facilities are important on the priorities list too.

Staff would like to have an idea what the board would like to spend the available surplus money on.

A comment was made, to get more Speech pathologists, upgrade facilities, while finding a balance.

The Vice-chair suggested to use 1 million to 1.2 million and still have some room for contingency.

With the suggestions provided, staff can come back with recommendations.

IT Business Analyst, requests for new apps, programs - IT analyst would help with streamlining the work, to move from paper based to computer system.

A question was asked if hiring a consultant as needed could be considered. It could be considered. We have to write programs regularly, to extract data. We have not built any capacity in house as of yet.

A question was asked if we need to have a list of additional equipment/support? On p. 9, Allocation to local capital: vehicles, etc. \$180,000 is related to technology (PA, telecom, computers). The bulk of the funds is available for computers (also principal and interest payments on loans). We may add some more.

The Board chair indicated support for target for surplus of \$720,000, contingency target \$1,400,000.

A note was made that mental health supports are done through talk therapy, Cognitive Behaviour Therapy. Some students are not able to speak, so the extra support is needed as well.

7. NEW BUSINESS

8. MINUTES OF PREVIOUS MEETINGS

9. INFORMATION ITEMS

10. ADJOURNMENT

MOVED and Seconded that the Board adjourn the meeting.

CARRIED

The meeting adjourned at 4:35 pm.

Chair, Board of Education

Secretary-Treasurer

The minutes were approved on [DATE] at the [NAME] meeting.